

01 October 2026

Dear Parents and Carers,

I am delighted to introduce myself as the **Director of Student Achievement for Year 11** at Waverley School.

In this role, I will be working closely with the Year 11 team to support students in achieving the very best outcomes in this crucial GCSE year. My primary focus will be **on student achievement, progress and removing barriers to success**. I will work alongside students, teachers, pastoral staff and families to ensure that every student is supported, challenged and encouraged to fulfil their potential.

As students enter their final year leading to GCSE examinations, I will be particularly focused on three key areas:

- **Attendance** – ensuring students are present, punctual and making the most of every learning opportunity. Every lesson counts in Year 11, and strong attendance is one of the biggest factors in achieving success.
- **Academic Progress** – carefully monitoring student progress, identifying areas where additional support or intervention may be required, and working with departments to ensure students receive the guidance they need to succeed.
- **Preparation for Success** – helping students develop effective revision habits, resilience, independence and confidence as they prepare for their GCSE examinations and their next steps beyond Waverley.

Year 11 is an exciting and important year, and I am committed to ensuring that every student is given the best possible opportunity to succeed. I look forward to working in partnership with you throughout the year to support your child's progress and achievements.

If you have any questions or concerns relating specifically to your child's **academic progress, achievement, interventions or support with learning**, please feel free to contact me via DOSA11@waverley.bham.sch.uk.

If your query relates to pastoral support, **behaviour, wellbeing or day-to-day concerns**, please continue to contact the Achievement Coordinator for Year 11 via ACOMrDowe@waverley.bham.sch.uk, who remains the main point of contact for these areas.

I look forward to working closely with you and your child throughout Year 11.

Yours sincerely,

Miss T McKeown
Director of Student Achievement – Year 11
DOSA11@waverley.bham.sch.uk